## 102 - Dept of Financial Institutions

## A001 Agency Management and Administrative Services

Statewide Result Area: Improve the economic vitality of businesses and individuals
Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency

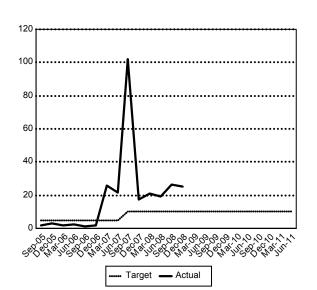
### **Expected Results**

Implement Washington Works and an approved performance management system, which clarifies and delineates performance management expectations, roles, accountabilities, and competency requirements, and provides viable training for supervisors and employees.

## A002 Chartering, Licensing and Registration

Statewide Result Area: Improve the economic vitality of businesses and individuals
Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency

| Average number of business days to process and issue a license. |         |        |        |          |
|---|---------|--------|--------|----------|
| Biennium  | Period  | Target | Actual | Variance |
| 2007-09   | 8th Qtr | 10     |        |          |
|   | 7th Qtr | 10     |        |          |
|   | 6th Qtr | 10     | 25.5   | 15.5     |
|   | 5th Qtr | 10     | 26.3   | 16.3     |
|   | 4th Qtr | 10     | 19.1   | 9.1      |
|   | 3rd Qtr | 10     | 21.3   | 11.3     |
|   | 2nd Qtr | 10     | 17.7   | 7.7      |
|   | 1st Qtr | 10     | 102.3  | 92.3     |
| 2005-07   | 8th Qtr | 5      | 21.5   | 16.5     |
|   | 7th Qtr | 5      | 25.75  | 20.75    |
|   | 6th Qtr | 5      | 1.97   | (3.03)   |
|   | 5th Qtr | 5      | 1.5    | (3.5)    |
|   | 4th Qtr | 5      | 2.44   | (2.56)   |
|   | 3rd Qtr | 5      | 2      | (3)      |
|   | 2nd Qtr | 5      | 2.81   | (2.19)   |
|   | 1st Qtr | 5      | 2      | (3)      |
|   |         |        |        |          |



Licenses issued are related to the consumer services industry. For example: mortgage brokers, consumer loan companies, check cashers and sellers, escrow agents and officers, payday lenders, and money transmitters. The 07-09 target increase is due to 2006 legislation requiring licensing of loan originators. As of July 2007 DFI had received over 15,000 license applications. This new license requires additional time to work with licensees to provide all needed documents for licensure.

Date Measured: 1/8/2009

| Number of licensees. |         |         |         |          |  |  |
|----------------------|---------|---------|---------|----------|--|--|
| Biennium             | Period  | Target  | Actual  | Variance |  |  |
| 2007-09              | 8th Qtr | 167,706 |         |          |  |  |
|                      | 7th Qtr | 167,706 |         |          |  |  |
|                      | 6th Qtr | 167,706 | 192,360 | 24,654   |  |  |
|                      | 5th Qtr | 167,706 | 200,457 | 32,751   |  |  |
|                      | 4th Qtr | 167,706 | 196,981 | 29,275   |  |  |
|                      | 3rd Qtr | 167,706 | 202,786 | 35,080   |  |  |
|                      | 2nd Qtr | 167,706 | 206,904 | 39,198   |  |  |
|                      | 1st Qtr | 167,706 | 205,159 | 37,453   |  |  |
|                      |         |         |         |          |  |  |
|                      |         |         |         |          |  |  |
|                      |         |         |         |          |  |  |

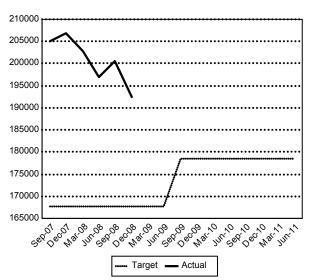


Does not include branches or delgates of licensees; includes individuals that are licensed and companies that are licensed.

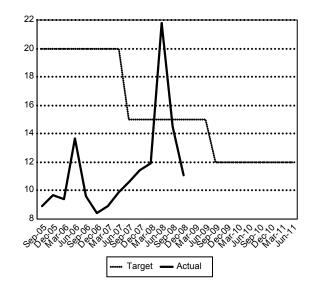
Date Measured: 1/19/2009

Comment: Banks: 96 Credit Unions: 71 Securities: 158,326 Consumer Services: 33,867 Consumer Services Q5

corrected.



| Biennium | Period  | Target | Actual | Variance |
|----------|---------|--------|--------|----------|
| 2007-09  | 8th Qtr | 15     |        |          |
|          | 7th Qtr | 15     |        |          |
|          | 6th Qtr | 15     | 11.1   | (3.9)    |
|          | 5th Qtr | 15     | 14.5   | (0.5)    |
|          | 4th Qtr | 15     | 21.8   | 6.8      |
|          | 3rd Qtr | 15     | 11.9   | (3.1)    |
|          | 2nd Qtr | 15     | 11.4   | (3.6)    |
|          | 1st Qtr | 15     | 10.6   | (4.4)    |
| 2005-07  | 8th Qtr | 20     | 9.9    | (10.1)   |
|          | 7th Qtr | 20     | 8.9    | (11.1)   |
|          | 6th Qtr | 20     | 8.4    | (11.6)   |
|          | 5th Qtr | 20     | 9.6    | (10.4)   |
|          | 4th Qtr | 20     | 13.7   | (6.3)    |
|          | 3rd Qtr | 20     | 9.4    | (10.6)   |
|          | 2nd Qtr | 20     | 9.7    | (10.3)   |
|          | 1st Qtr | 20     | 8.9    | (11.1)   |



Date Measured: 1/7/2009

securities services industry.

### A003 Education and Public Outreach

Statewide Result Area: Improve the economic vitality of businesses and individuals
Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency

# Percentage of consumers who rate Department of Financial Institutions outreach program and materials as helpful.

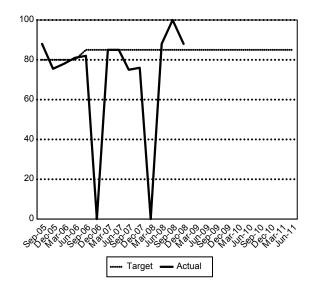
| Biennium | Period  | Target | Actual | Variance |
|----------|---------|--------|--------|----------|
| 2007-09  | 8th Qtr | 85%    |        |          |
|          | 7th Qtr | 85%    |        |          |
|          | 6th Qtr | 85%    | 88%    | 3%       |
|          | 5th Qtr | 85%    | 100%   | 15%      |
|          | 4th Qtr | 85%    | 88%    | 3%       |
|          | 3rd Qtr | 85%    | 0%     | (85)%    |
|          | 2nd Qtr | 85%    | 76%    | (9)%     |
|          | 1st Qtr | 85%    | 75%    | (10)%    |
| 2005-07  | 8th Qtr | 85%    | 85%    | 0%       |
|          | 7th Qtr | 85%    | 85%    | 0%       |
|          | 6th Qtr | 85%    | 0%     | (85)%    |
|          | 5th Qtr | 85%    | 82%    | (3)%     |
|          | 4th Qtr | 80%    | 81%    | 1%       |
|          | 3rd Qtr | 80%    | 78%    | (2)%     |
|          | 2nd Qtr | 80%    | 75.3%  | (4.7)%   |
|          | 1st Qtr | 80%    | 88%    | 8%       |

Expand consumer education/outreach and raise awareness of Department of Financial Institutions.

Q6 2005-2007 Biennium data unavailable due to data corruption issue.

Q3 2007-2009 Biennium data corrupted and unavailable due to bot spam.

Date Measured: 1/9/2009



### A004 Enforcement

Statewide Result Area: Improve the economic vitality of businesses and individuals

Statewide Strategy: Provide consumer protection

| Average number of business days to | review |
|------------------------------------|--------|
| consumer complaints.               |        |

| concamer complainte. |         |        |        |          |  |
|----------------------|---------|--------|--------|----------|--|
| Biennium             | Period  | Target | Actual | Variance |  |
| 2007-09              | 8th Qtr | 90     |        |          |  |
|                      | 7th Qtr | 90     |        |          |  |
|                      | 6th Qtr | 90     | 62     | (28)     |  |
|                      | 5th Qtr | 90     | 42     | (48)     |  |
|                      | 4th Qtr | 90     | 84     | (6)      |  |
|                      | 3rd Qtr | 90     | 43     | (47)     |  |
|                      | 2nd Qtr | 90     | 57.1   | (32.9)   |  |
|                      | 1st Qtr | 90     | 61.6   | (28.4)   |  |
| 2005-07              | 8th Qtr | 120    | 127    | 7        |  |
|                      | 7th Qtr | 120    | 139    | 19       |  |
|                      | 6th Qtr | 120    | 124    | 4        |  |
|                      | 5th Qtr | 120    | 140    | 20       |  |
|                      | 4th Qtr | 120    | 167    | 47       |  |
|                      | 3rd Qtr | 120    | 209    | 89       |  |
|                      | 2nd Qtr | 120    | 123    | 3        |  |
|                      | 1st Qtr | 120    | 135    | 15       |  |

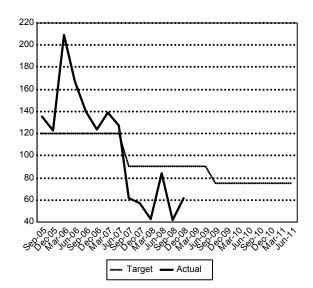
Enhance protection for consumers engaging in investments and other financial transactions.

This became a combined measure on July 1, 2007 for the 2007-2009 Biennium. The actual reported is a weighted average based on volume of complaints reviewed between the Divisions of Securities and Consumer Services. Q1-Q4 have been changed for the Division of Consumer Services. Actuals had been mistakenly reported for a previous 120 target. Data now reflects the correct 90 target.

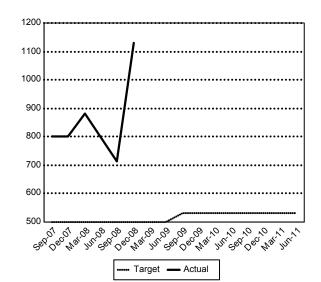
Date Measured: 1/14/2009

Comment: Securities: 191 Complaints 58 Days Consumer

Services: 709 Complaints 63 Days



| Number of Complaints Received Per Quarter. |         |        |        |          |  |
|--|---------|--------|--------|----------|--|
| Biennium                                   | Period  | Target | Actual | Variance |  |
| 2007-09                                    | 8th Qtr | 501    |        |          |  |
|  | 7th Qtr | 501    |        |          |  |
|  | 6th Qtr | 501    | 1,131  | 630      |  |
|  | 5th Qtr | 501    | 714    | 213      |  |
|  | 4th Qtr | 501    | 796    | 295      |  |
|  | 3rd Qtr | 501    | 883    | 382      |  |
|  | 2nd Qtr | 501    | 801    | 300      |  |
|  | 1st Qtr | 501    | 801    | 300      |  |
|  |         |        |        |          |  |
|  |         |        |        |          |  |
|  |         |        |        |          |  |
| All Divisio                                | ons.    |        |        |          |  |

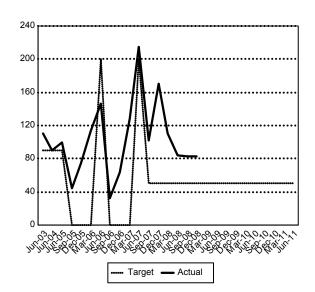


Date Measured: 1/19/2009

Comment: Banks: 6 Credit Unions: 32 Securities: 140

Consumer Services: 953

| Number of Enforcement Actions Taken Per Year. |         |        |        |          |
|---|---------|--------|--------|----------|
| Biennium                                      | Period  | Target | Actual | Variance |
| 2007-09                                       | 8th Qtr | 50     |        |          |
|   | 7th Qtr | 50     |        |          |
|   | 6th Qtr | 50     | 83     | 33       |
|   | 5th Qtr | 50     | 83     | 33       |
|   | 4th Qtr | 50     | 84     | 34       |
|   | 3rd Qtr | 50     | 110    | 60       |
|   | 2nd Qtr | 50     | 171    | 121      |
|   | 1st Qtr | 50     | 102    | 52       |
| 2005-07                                       | 8th Qtr | 200    | 215    | 15       |
|   | 7th Qtr | 0      | 128    | 128      |
|   | 6th Qtr | 0      | 64     | 64       |
|   | 5th Qtr | 0      | 32     | 32       |
|   | 4th Qtr | 200    | 146    | (54)     |
|   | 3rd Qtr | 0      | 114    | 114      |
|   | 2nd Qtr | 0      | 75     | 75       |
|   | 1st Qtr | 0      | 44     | 44       |
| 2003-05                                       | 8th Qtr | 90     | 100    | 10       |
|   | 4th Qtr | 90     | 90     | 0        |



Enhance protection for consumers engaging in investments and other financial transactions.

In 2005-2007 this performance measure became a combined performance measure for the Divisions of Securities and Consumer Services.

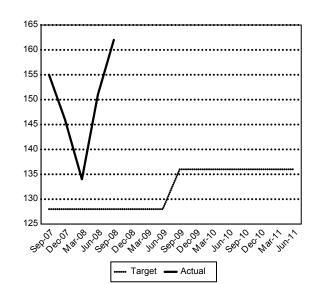
Date Measured: 1/6/2009

Comment: Securities: 15 Consumer Services: 68

### A005 Examinations

Statewide Result Area: Improve the economic vitality of businesses and individuals
Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency

| Number of examinations per quarter. |                |        |        |          |  |  |
|-------------------------------------|----------------|--------|--------|----------|--|--|
| Biennium                            | Period         | Target | Actual | Variance |  |  |
| 2007-09                             | 8th Qtr        | 128    |        |          |  |  |
|                                     | 7th Qtr        | 128    |        |          |  |  |
|                                     | 6th Qtr        | 128    |        |          |  |  |
|                                     | 5th Qtr        | 128    | 162    | 34       |  |  |
|                                     | 4th Qtr        | 128    | 151    | 23       |  |  |
|                                     | 3rd Qtr        | 128    | 134    | 6        |  |  |
|                                     | 2nd Qtr        | 128    | 146    | 18       |  |  |
|                                     | 1st Qtr        | 128    | 155    | 27       |  |  |
|                                     |                |        |        |          |  |  |
|                                     |                |        |        |          |  |  |
|                                     |                |        |        |          |  |  |
| All Divisio                         | All Divisions. |        |        |          |  |  |



Date Measured: 10/17/2008

Comment: Banks: 15 Credit Unions: 8 Securities: 62

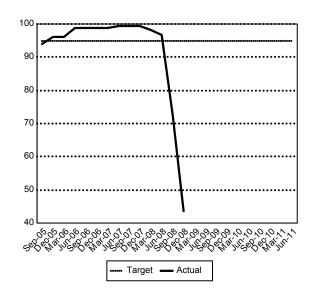
Consumer Services: 77

| Percentage of banking assets he | eld at institutions |
|---------------------------------|---------------------|
| with satisfactory rat           | tings.              |

| Biennium | Period  | Target | Actual | Variance |
|----------|---------|--------|--------|----------|
| Dieminum | Periou  | Target | Actual | variance |
| 2007-09  | 8th Qtr | 95%    |        |          |
|          | 7th Qtr | 95%    |        |          |
|          | 6th Qtr | 95%    | 43.6%  | (51.4)%  |
|          | 5th Qtr | 95%    | 72.8%  | (22.2)%  |
|          | 4th Qtr | 95%    | 96.8%  | 1.8%     |
|          | 3rd Qtr | 95%    | 98.3%  | 3.3%     |
|          | 2nd Qtr | 95%    | 99.3%  | 4.3%     |
|          | 1st Qtr | 95%    | 99.3%  | 4.3%     |
| 2005-07  | 8th Qtr | 95%    | 99.3%  | 4.3%     |
|          | 7th Qtr | 95%    | 98.7%  | 3.7%     |
|          | 6th Qtr | 95%    | 98.7%  | 3.7%     |
|          | 5th Qtr | 95%    | 98.7%  | 3.7%     |
|          | 4th Qtr | 95%    | 98.7%  | 3.7%     |
|          | 3rd Qtr | 95%    | 96%    | 1%       |
|          | 2nd Qtr | 95%    | 96%    | 1%       |
|          | 1st Qtr | 95%    | 94%    | (1)%     |

Washington State chartered depository institutions have been negatively impacted by the disruptions in the global credit and capital markets. These disruptions have decreased liquidity and capital sources traditionally available to institutions. At the same time, institutions with significant credit exposure to land development and construction lending have been hurt by the downturn in the Northwest's residential real estate market.

Date Measured: 1/19/2009



| Percentage of banks with satisfactory examination ratings. |         |        |        |          |  |
|--|---------|--------|--------|----------|--|
| Biennium   | Period  | Target | Actual | Variance |  |
| 2007-09  | 8th Qtr | 90%    |        |          |  |
|  | 7th Qtr | 90%    |        |          |  |
|  | 6th Qtr | 90%    | 59.5%  | (30.5)%  |  |
|  | 5th Qtr | 90%    | 73.8%  | (16.2)%  |  |
|  | 4th Qtr | 90%    | 91.7%  | 1.7%     |  |
|  | 3rd Qtr | 90%    | 92.9%  | 2.9%     |  |
|  | 2nd Qtr | 90%    | 96.4%  | 6.4%     |  |
|  | 1st Qtr | 90%    | 96.4%  | 6.4%     |  |
| 2005-07  | 8th Qtr | 90%    | 96.5%  | 6.5%     |  |
|  | 7th Qtr | 90%    | 97.6%  | 7.6%     |  |
|  | 6th Qtr | 90%    | 97.5%  | 7.5%     |  |
|  | 5th Qtr | 90%    | 97.5%  | 7.5%     |  |
|  | 4th Qtr | 90%    | 98.67% | 8.67%    |  |
|  | 3rd Qtr | 90%    | 97%    | 7%       |  |
|  | 2nd Qtr | 90%    | 92%    | 2%       |  |

Washington State chartered depository institutions have been negatively impacted by the disruptions in the global credit and capital markets. These disruptions have decreased liquidity and capital sources traditionally available to institutions. At the same time, institutions with significant credit exposure to land development and construction lending have been hurt by the downturn in the Northwest's residential real estate market.

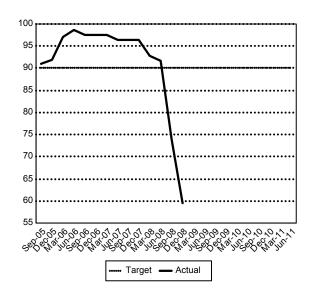
90%

91%

1%

Date Measured: 1/19/2009

1st Qtr

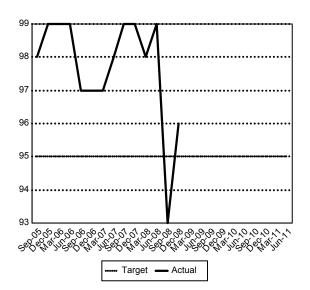


| Percentage of credi        | t union assets held at institutions |  |  |  |
|----------------------------|-------------------------------------|--|--|--|
| with satisfactory ratings. |                                     |  |  |  |

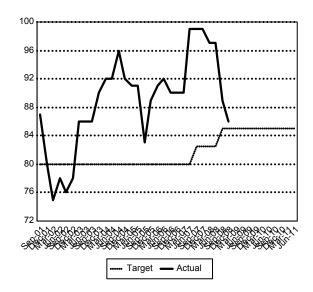
| with outstastery rutings. |         |        |        |          |  |  |  |
|---------------------------|---------|--------|--------|----------|--|--|--|
| Biennium                  | Period  | Target | Actual | Variance |  |  |  |
| 2007-09                   | 8th Qtr | 95%    |        |          |  |  |  |
|                           | 7th Qtr | 95%    |        |          |  |  |  |
|                           | 6th Qtr | 95%    | 96%    | 1%       |  |  |  |
|                           | 5th Qtr | 95%    | 93%    | (2)%     |  |  |  |
|                           | 4th Qtr | 95%    | 99%    | 4%       |  |  |  |
|                           | 3rd Qtr | 95%    | 98%    | 3%       |  |  |  |
|                           | 2nd Qtr | 95%    | 99%    | 4%       |  |  |  |
|                           | 1st Qtr | 95%    | 99%    | 4%       |  |  |  |
| 2005-07                   | 8th Qtr | 95%    | 98%    | 3%       |  |  |  |
|                           | 7th Qtr | 95%    | 97%    | 2%       |  |  |  |
|                           | 6th Qtr | 95%    | 97%    | 2%       |  |  |  |
|                           | 5th Qtr | 95%    | 97%    | 2%       |  |  |  |
|                           | 4th Qtr | 95%    | 99%    | 4%       |  |  |  |
|                           | 3rd Qtr | 95%    | 99%    | 4%       |  |  |  |
|                           | 2nd Qtr | 95%    | 99%    | 4%       |  |  |  |
|                           | 1st Qtr | 95%    | 98%    | 3%       |  |  |  |

Credit unions with unsatisfactory examination ratings have typically experienced asset or earnings difficulties associated with local or national economic conditions. In general, credit unions meet the Federal standard of "Well Capitalized" and have federally insured deposits. We closely supervise credit unions with unsatisfactory exam ratings, require corrective actions, and monitor regulatory required results.

Date Measured: 1/6/2009



| Percentage of credit unions with satisfactory examination ratings. |         |        |        |          |  |  |
|--|---------|--------|--------|----------|--|--|
| Biennium   | Period  | Target | Actual | Variance |  |  |
| 2007-09  | 8th Qtr | 85%    |        |          |  |  |
|  | 7th Qtr | 85%    |        |          |  |  |
|  | 6th Qtr | 85%    | 86%    | 1%       |  |  |
|  | 5th Qtr | 85%    | 89%    | 4%       |  |  |
|  | 4th Qtr | 82.5%  | 97%    | 14.5%    |  |  |
|  | 3rd Qtr | 82.5%  | 97%    | 14.5%    |  |  |
|  | 2nd Qtr | 82.5%  | 99%    | 16.5%    |  |  |
|  | 1st Qtr | 82.5%  | 99%    | 16.5%    |  |  |
| 2005-07  | 8th Qtr | 80%    | 99%    | 19%      |  |  |
|  | 7th Qtr | 80%    | 90%    | 10%      |  |  |
|  | 6th Qtr | 80%    | 90%    | 10%      |  |  |
|  | 5th Qtr | 80%    | 90%    | 10%      |  |  |
|  | 4th Qtr | 80%    | 92%    | 12%      |  |  |
|  | 3rd Qtr | 80%    | 91%    | 11%      |  |  |
|  | 2nd Qtr | 80%    | 89%    | 9%       |  |  |
|  | 1st Qtr | 80%    | 83%    | 3%       |  |  |
| 2003-05  | 8th Qtr | 80%    | 91%    | 11%      |  |  |
|  | 7th Qtr | 80%    | 91%    | 11%      |  |  |
|  | 6th Qtr | 80%    | 92%    | 12%      |  |  |
|  | 5th Qtr | 80%    | 96%    | 16%      |  |  |
|  | 4th Qtr | 80%    | 92%    | 12%      |  |  |
|  | 3rd Qtr | 80%    | 92%    | 12%      |  |  |
|  | 2nd Qtr | 80%    | 90%    | 10%      |  |  |
|  | 1st Qtr | 80%    | 86%    | 6%       |  |  |
| Credit unions with unsatisfactory examination ratings have         |         |        |        |          |  |  |



Credit unions with unsatisfactory examination ratings have typically experienced asset or earnings difficulties associated with local or national economic conditions. In general, credit unions meet the Federal standard of "Well Capitalized" and have federally insured deposits. We closely supervise credit unions with unsatisfactory exam ratings, require corrective actions, and monitor regulatory required results.

Date Measured: 1/6/2009

## **ZZZX** Other Statewide Adjustments

Statewide Result Area: Improve the economic vitality of businesses and individuals
Statewide Strategy: Regulate the economy to ensure fairness, security and efficiency